Joint Requirements Oversight Council Brief on Post-MC02 Capability Recommendations for Operational Net Assessment

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Why We Are Here

Seek Joint Requirements Oversight Council endorsement of the Transformational Change Package recommendations for an Operational Net Assessment capability that supports the CJCS directed Standing Joint Force Headquarters prototyping effort.

Guidance

1. September 2002 National Security Strategy "…continue to transform our military forces to ***ensure our ability to conduct rapid and precise operations to achieve decisive results***."

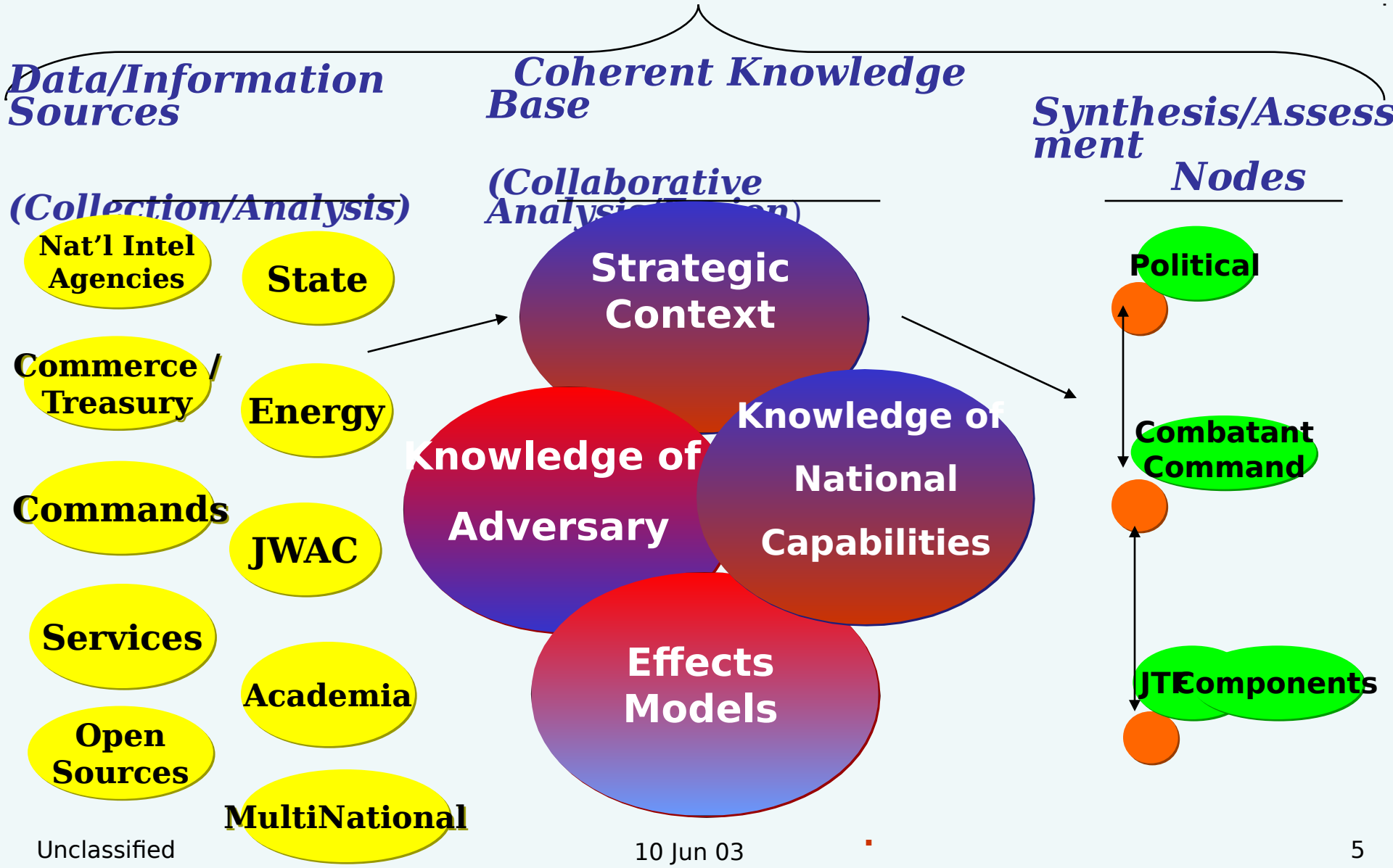
2. April 2000 Defense Planning Guidance "…new joint warfighting concepts and capabilities that will ***improve the ability of future joint force commanders to rapidly and decisively*** conduct challenging and important operational missions…"

3. Joint Vision 2020 "…The joint force must be able to ***take advantage of superior information converted to superior knowledge to achieve decision superiority***."

Operational Net Assessment Concept Description

- An **integrated Plans, Operations, and Intelligence process** to provide the Combatant Commander the capability to **synthesize information available** across the interagency community into a **coherent understanding** of:
  - The system of systems nature of the operating environment
  - The adversary as a complex adaptive entity
  - Ourselves as a nationally networked set of capabilities available across all elements of national power
  - Ourselves as seen through the eyes of the enemy

ONA → Decision Superiority



Recommended Joint Requirements Oversight Council Decisions

- **For Operational Net Assessment:**
  - Endorse Transformational Change recommendations
    - Consideration given to JS J7, USMC, Air Force, Army, and DIA Issues
  - No additional funding required

Three RCCs have identified their SoSA/ONA requirements and are Manning them!

ONA Transformational Change Package Staffing Summary

a. Flag-level staffing complete on 7 March 2003
b. Capability recommendations supported by: Army, Navy, Air Force, CENTCOM, PACOM, SOUTHCOM, SOCOM, STRATCOM, NORAD, and JS J3/J4/J5/J6/J8.
c. JS J7 and USMC had remaining unresolved critical comments
d. Package reposted to JCPAT 21 March 2003
e. New critical comments received from: Air Force, Army, and DIA

ONA Transformational Change Package Staffing Summary

f. Unresolved critical comment from JS J7

i. JS J7 position that the ONA Transformational Change Package does not meet the comprehensive requirements of a valid DOTMLPF Change Recommendation

1) USJFCOM MC02 submission in accordance with CJCSI 3180

ONA Transformational Change Package Staffing Summary

g. Unresolved critical comments from USMC, USAF, and USA

i. A comprehensive outline of all ONA billets and manpower descriptions in direct and indirect support of the SJFHQ needs to be provided.

1) ONA personnel requirements included in initial SJFHQ manpower study. Forwarded to the JROC.

Three RCCs (PACOM, EUCOM and SOUTHCOM) have identified ONA/SoSA billets. NORTHCOM and other functional commanders have not!

ONA Transformational Change Package Staffing Summary

h. Unresolved critical comment from DIA

i. DIA requests a budget for developing and implementing Training recommendations

1) Initial workshop scheduled 8 Jul 03. JFCOM envisions the Intelligence agencies playing a supportive, advisory role in the development of training plans, products, and strategies.

ONA Transformational Change Package Recommendations - Doctrine

1. Conduct a front-end analysis of ONA doctrinal implications
   - ***Action*:** USJFCOM supported by JS J7, Combatant Commands, and Services
   - ***Suspense*:** 4Q FY04

2. Provide updated baseline ONA Tactics, Techniques, and Procedures for the SJFHQ fielding
   - ***Action*:** USJFCOM
   - ***Suspense*:** Consistent with SJFHQ prototype development

ONA Transformational Change Package Recommendations - Organization

3. Develop an Initial Capability Document for a DoD knowledge advantage capability
   ***Action*:** USJFCOM supported by JS J8, USD/I, ASD/NII
   ***Suspense*:** 4Q FY04

4. Integrate ONA concept and associated operational architecture into the JWCA construct

Action: JS J8
Suspense: FY03

Extends ONA concept to DoD/National level. Service implications unclear!

ONA Transformational Change Package Recommendations - Training

5. Develop an ONA training plan and products for combatant commands and components for SJFHQ fielding

   Action: USJFCOM supported by Services and DoD agencies

   Suspense: 4Q FY03 (Training Plan) and 1Q FY05 (Products)

6. Establish strategies to incorporate ONA training at Service and Joint National Training Capability facilities

   Action: USJFCOM supported by Services, Combatant Commands, and DoD agencies

   Suspense: 1Q FY05

ONA Transformational Change Package Recommendations - Training

7. Ensure ONA tasks identified through architecture development, continuing experimentation, and appropriate exercises are incorporated into the JMET, joint training plans, and appropriate combatant command training events

   Action: USJFCOM supported by Services, Combatant Commands, and DoD agencies

   Suspense: 1Q FY05

ONA Transformational Change Package Recommendations - Materiel

8. Integrated Product Team establish an integrated strategy to develop advanced technologies and complementary human factors required for the ONA process

   Action: USJFCOM supported by DARPA, Services and Agencies

   Suspense: IOC FY05, with ongoing spiral development

9. Programmed, planned, and existing Joint BMC2 architectures integrate ONA operational architecture findings into requirements documents

   Action: USJFCOM, DISA, and Services

   Suspense: 4Q FY04

ONA Transformational Change Package Recommendations – Personnel

10. Develop and provide the JS J1 manning document options that reflect ONA tasks/requirements within SJFHQ

11. Develop and provide the JS J1 billet descriptions for each position in a nominal SJFHQ organization

For both 11 and 12:

Action: USJFCOM supported by Joint Staff, Combatant Commanders, and Service personnel managers

ONA billets are part of the SJFHQ billet structure, currently defined for EUCOM, PACOM and SOUTHCOM. SoSA billets identified by these three RCCs

Operational Net Assessment

Operational Net Assessment is:

- A continual, *collaborative process* among a cross-disciplined *team of experts*
- A *product* in the form of a *coherent, relevant and shared* knowledge
- An *operational tool* that can help planners and decision makers focus capabilities when, where, and how needed to achieve decisive effects

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Back-Up Slides

Critical Comment Summary

(Status after 7 March Flag Level Staffing)

Organization	# of Critical Comments	# Unresolved	Comment POC
Army	5	0	LTC Jimenez
CENTCOM	15	0	Maj Hackbarth
EUCOM	1	0	LtCol Barbera
JS J6	11	0	Maj Convertino
JS J7	4	3	LtCol Grabowski
JWCA-DM	2	0	Mr. Perry
NORAD	2	0	LtCol Wood
PACOM	11	0	LTC Dunne
USAF	4	0	Mr. Ferrara
USMC	8	2	Mr. Parker
TOTAL	63	5	

ONA Transformational Change Recommendations FY03-04 Funding Requirements

Package	Type	Recommendation	OPR	FY03	FY04	Total (FY03-04)
ONA	D	Conduct front-end analysis of ONA doctrinal implications	USJFCOM		180K	180K
ONA	D	Provide updated baseline TTP for SJFHQ fielding	USJFCOM		180K	180K
ONA	O	Develop an Initial Capability Document for a DoD knowledge advantage capability	USJFCOM	282K	1.44M	1.72M
ONA	T	Develop ONA training plan and products	USJFCOM	90K	360K	450K

ONA Transformational Change Recommendations FY03-04 Funding Requirements

Package	Type	Recommendation	OPR	FY03	FY04	Total (FY03-04)
ONA	T	Establish strategies to incorporate ONA training at Service and joint training facilities	USJFCOM		90K	90K
ONA	T	Incorporate ONA tasks into JMET, joint training plans, and regional combatant command training events	USJFCOM		360K	360K
ONA	P	Provide manning options	USJFCOM	90K	90K	180K
ONA	P	Provide billet descriptions	USJFCOM	90K	90K	180K
Total FY03-04 funding required for ONA DOTMLPF Recommendations (All USJFCOM internal resources)				552 K	2.79 M	3.34M